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Cost and Return Estimates for Cow/Calf Ranches in Five Regions of Arizona



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Introduction

The dependency of Arizona ranchers on federal lands has been well documented. Mayes and Archer (1982) estimated that public and state grazing lands outside of the Indian reservations account for 85% of the total grazing land in Arizona. The partnership between private ranchers, state lands, and the federal government comes with many complex factors that influence the cost of doing business both in terms of variable costs and fixed costs. Not only are the regulations, fees, and enforcement of regulations a challenge for managing mixed land ownership, but additional costs from vandalism, theft, and daily disruptions of operations add to the normal operating expenses (Ruyle et al., 2000). Ownership and maintenance of range improvements, such as wells, spring development, and dirt tanks, etc., is also complicated by the rangeland ownership mix. This study is designed to examine the cost of ranching in various areas in Arizona and how different production costs can be throughout the state.

Objectives

This study looks at the cost and return estimates for typical cow/calf operations in each of the five ranching regions of Arizona (see page 9). Each region was developed based on the typical land ownership pattern associated with an average cow/calf operation within the region. Once the typical ownership patterns were defined and the boundaries were drawn, other characteristics were developed to describe each region. Land ownership is defined by the percentage of federal (BLM & USFS)¹, state, and private lands grazed by the ranch operation in any given year. This report is intended to serve as a guide to estimate actual costs and is not representative of any particular ranch. For a more in-depth analysis of the rangeland and carrying capacity within any ranching region, go to the following web site:

http://ag.arizona.edu/agnic/range.html

Ranching Regions of Arizona

Each ranching region represented in this study is defined at the beginning of each budget. Included in the descriptions are a map of the identifying geographic boundaries of the region, each region's land ownership pattern, a brief summary of the vegetation and climate characteristics typically found within the region, and a list of the land resource references found within each region.

¹Bureau of Land Management (BLM) and United States Forest Service (USFS).

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Regional Budget Description

This and the section on Ranch Investments describe the development and structure of the budgets for each region. The budgets contain two pages. The first page, Ranch Budget, lists the main budget information. The second page, Ranch Investments, contains the descriptions of the assets owned by the representative ranch. Six distinct sections comprise the Ranch Budget: 1) Herd Descriptors; 2) Revenues; 3) Variable Costs including feed costs, other variable costs, interest on variable costs, and returns above variable costs; 4) Ownership Costs including cash overhead costs and non-cash overhead costs; 5) Returns above cash and total costs; and 6) Breakeven Analysis. All cost and return estimates were calculated using a high range and a low range for both the total cost and return basis and for the per cow basis. Each area of the budget will be discussed in further detail.

Herd Descriptions

This section defines the average herd size, calving percentage, culling rate, bull to cow ratio, and number of replacement heifers retained for each ranching region. The numbers were derived from meetings held in each region with local ranchers and University of Arizona Extension personnel. The numbers are perceived averages and should be used as a guide; they are not meant to represent a particular ranch.

Revenues

Livestock selling prices are averages derived from "Cattle-Fax Feeder Cattle Cash Prices" (CMIS, 1998) report for Arizona covering the past 19 years. To moderate the yearly price swings, high and low ranges were developed around the mean price for each group. The high and low prices represent +/- one standard deviation around the mean price. The livestock weights were obtained from the same ranching groups mentioned in the Herd Descriptor section.

Variable Costs

Variable costs represent expenses that vary with annual production levels of the ranching operation. For this publication, variable costs are presented under four sub categories.

- a) Feed costs,
- b) Other variable costs,
- c) Interest on variable costs, and
- d) Returns above variable costs.

- a) Feed costs include hay, grazing, salt and mineral, protein supplement, and other. All feed costs except grazing are calculated on the total amount of product consumed per year. Grazing costs are presented on an Animal Unit Yearlong (AUY)² basis for public grazing permits for BLM, state, USFS, and private (both owned and leased) rates. Grazing fees are charged for the percentage of time the total number of animals are grazing on each type of permit.
- b) Other variable costs include such items as marketing, hauling, fence repair, hired labor, operating costs on equipment, veterinary supplies and medicine, machinery, and vehicles. Interest on variable cost is the opportunity cost of the capital used in the production process at 10.5% for 8 months.

Ownership Costs

Ownership costs or fixed costs are those costs which do not change with annual production levels. Ownership costs are presented in two categories: cash and non-cash, The cash ownership costs are overhead costs, taxes, insurance, and total Animal Unit (AU) costs of the grazing permits tied to the ranch. The non-cash ownership costs are calculated using the capital recovery method³ and a detailed list of all assets is presented on the Ranch Investments page. An interest charge on average investment was used and represents the opportunity cost⁴ for retaining the livestock. The high value represents 100% owner equity at current replacement value while the low value represents a 65% ownership or a mix of new and old assets.

 $^{^{2}}$ An animal unit (AU) is a 1,000-lb cow with calf, or equivalent. An AUY is the amount of forage consumed by one AU in one year.

³Annual capital recovery is the method of calculating depreciation and interest recommended by the National Task Force on Commodity Costs and Returns Measurement Methods (AAEA, 1998).

⁴Capital invested in livestock would earn interest or other revenue in alternative investment opportunities. Either the interest paid for the use of the capital or its opportunity costs, in the case that the investment is for savings, should be assigned as a cost for the use of the capital.

Ranch Investments

The Ranch Investments page defines the typical assets associated with the yearly ranching operation. The table is divided into five sections:

- 1) Land Values,
- 2) Building and Improvements,
- 3) Machinery and Vehicles,
- 4) Purchased Livestock, and
- 5) Retained Livestock.

All asset values are current replacement values.

Land Values

This section presents the total amount of privately owned land and the estimated number of AUs associated with ranching region herd size. The total number of privately owned lands associated with each area ranch was derived from the same producer panel previously mentioned. The values for both the private land and the ranch AUs represent average values obtained from the *Spring Agricultural Outlook Forum Proceedings* presented by The Arizona Chapter of the American Society of Farm Managers and Rural Appraisers for the year 2000. The total number of AUs was estimated at 1.35 times the total number of AUYs associated with each ranch (Torell et al., 1998). (This is 1.00 AU per cow and .35 AU per calf.)

Building & Improvements

While building ownership and improvements constitute a large part of the capital investment in the Arizona ranching industry, the actual ownership of range assets depends on the location of the asset. Range assets purchased and installed under a cooperative agreement located on USFS or BLM lands are considered property of the United States and therefore are not part of the individual ranch asset portfolio. Only those assets purchased and installed by the ranch owner on private, state and BLM are considered a ranch asset in this study.

Machinery & Equipment

The machinery and equipment mix found on each ranch was estimated from the rancher panels for each region. The machinery and equipment costs are taken from the *2000–2001 Arizona Farm Machinery Costs Extension Bulletin* except for horse tack and miscellaneous equipment. Horse tack and miscellaneous equipment costs were estimated from the rancher panels for each region and represent the estimated replacement value for all items.

Purchased Livestock

Bulls and horses are the only livestock listed as purchased in this study. Cows and replacement heifers are raised on the ranch and considered retained livestock. The total number of horses represents the estimated average number of horses on each ranch and the price for an average ranch horse. The total number of bulls is calculated from the cow to bulls ratio listed at the top of the budget page. The price for bulls represents the average price for the replacement of a breeding age animal within each region.

Retained Livestock

The total number of cows and replacement heifers are the same numbers as reported on the Ranch Budget page. The values listed reflect the average value for replacement animals reported within each region. A lower interest rate is used to reflect a low risk investment.

Findings

The following discussion is centered on the comparisons between each of the ranching regions. The summaries are presented on a dollar per cow basis. The per cow basis was chosen over an AUY basis to focus on the actual decision units found on each of the area ranching operations. In all areas, the ranchers interviewed reported understocking of the actual carrying capacity. This understocking can be attributed to several factors including weather, management, federal and state policies, or any combination of these factors that restrict an individual ranch from utilizing all of its available AUYs.

	Units	Strip	Plateau	Central Mountain	Western Desert	Southeastern Desert
Number of Cows	Head	300	400	300	370	350
Animal Units	AUY	405	540	405	500	525
Replacement Rate	%	10	10	15	10	20
Bull to Cow Ratio	Head	1:15	1:15	1:15	1:15	1:20
Calf Crop	%	72	80	65	72	80
Steer Wt	Lb	500	500	500	450	450
Heifer Wt	Lb	475	475	475	425	425
Cull Cow Wt	Lb	900	900	900	900	900
Cull Bull Wt	Lb	1150	1250	1200	1250	1300

Table 1. Production Characteristics of Arizona Ranching Regions

Table 1 presents the common production characteristics for the five ranching regions. Generally, all of the areas have similar characteristics with the main differences occurring in the number of cows, animal units, calf crop percentage, and average calf weights. The Plateau Region reported the largest average herd size at 400 cows. The other regions ranged from 300 cows in the Strip and Central Mountain Regions to 370 and 350 cows in the Western Desert and Southeastern Desert respectively. As expected, the AUYs followed the same pattern as the cow herd size since the number of AUYs is calculated from the total number of cows found on each ranch. The calf crop percentage varied across the regions, ranging from a high of 80 percent in both the Plateau and Southeastern Desert Regions to a low of 65 percent in the Central Mountain Region. Steer calf weights were reported as relatively similar with only a 75-pound difference between the heaviest to the lightest. The Strip, Plateau, and Central Mountain Regions all reported average weights of 500 for steers and 475 for heifers, while the lightest average weights were reported in the Western Desert and Southeastern Desert Regions at 450 for steers and 425 for heifers. It should be noted that although the weights for the remaining areas are similar, the Central Mountain, Plateau and Strip areas generally come closer to being classified as cow/yearling operations and may take an extended period of time to obtain the reported weights. However, in this study we are looking only at the cow/ calf operations and the weights are reported as such.

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	Strip	Plateau	Central Mountain	Western S Desert	Southeastern Desert
Revenues	\$312.74	\$331.80	\$265.14	\$276.15	\$274.26
Feed Costs	\$132.91	\$72.50	\$35.49	\$41.31	\$55.78
Total Variable Costs	\$309.49	\$209.05	\$144.05	\$159.65	\$124.80
Cash Ownership	\$21.28	\$172.09	\$41.78	\$87.84	\$22.12
Total Ownership Costs	\$172.01	\$481.23	\$184.63	\$308.37	\$207.55
Returns Above Cash Costs	(\$18.03)ª	(\$49.34)	\$79.31	\$28.66	\$127.34
Returns Above Total Costs	(\$168.76)	(\$358.48)	(\$63.54)	(\$191.87)	(\$58.09)
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Table 2. Net Returns for Each Arizona Ranching Region (High Rev/High Cost) All values in \$/cow

^aNegative values are in parentheses.

Table 2 provides a side by side comparison of the total costs and revenues for each of the regions under the high revenue and high cost scenario. The two cost areas showing the greatest disparities are feed costs and ownership costs. Feed costs varied from a high of \$132.91 per cow in the Strip to a low of \$35.49 per cow in the Central Mountains. The total ownership costs showed a more dramatic divergence with a high of \$481.23 per cow in the Plateau Region and a low of \$172.70 per cow in the Strip Region. The differences between ownership costs and to some degree feed costs stem mainly from the ownership patterns found within each region. The Plateau Region contains the largest percentage of private land while the Strip and Central Mountain Regions have the smallest percentage of private land; they also have the lowest ownership costs. Under the high revenue/high cost scenario, all but the Plateau Region are able to cover all cash costs. However, when non-cash costs are added, all regions reported negative return above total costs.

All values in \$/cow Central Western Southeastern Strip Plateau Mountain Desert Desert \$196.85 Revenues \$223.62 \$236.86 \$190.29 \$197.41 Feed Costs \$104.41 \$50.39 \$31.18 \$34.60 \$40.36 \$234.67 Total Variable Costs \$151.58 \$113.75 \$124.57 \$77.79 Cash Ownership \$13.83 \$111.86 \$27.16 \$57.09 \$14.38 **Total Ownership Costs** \$111.04 \$119.88 \$136.23 \$313.13 \$200.27 \$15.75 Returns Above Cash Costs (\$24.39)^a (\$26.58) \$49.38 \$104.68 Returns Above Total Costs (\$121.60) (\$227.85) (\$43.34) (\$127.43) (\$17.17)

Table 3. Net Returns for Each Arizona Ranching Region (Low Rev/Low Cost)

^aNegative values are in parentheses.

The same results are true for the low revenue/low cost scenario (table 3), with only the Plateau Region unable to cover total cash costs and all regions unable to cover total cash and non-cash costs. The budgets for each region give more detailed descriptions of all costs and returns for both the high revenue/high cost scenario and the low revenue/low cost scenario.

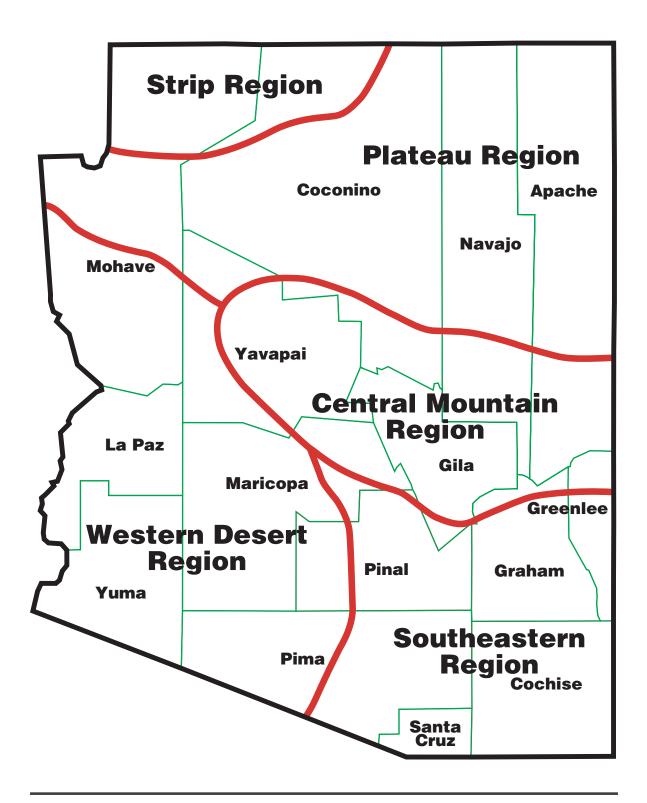
All values in \$/cow	Strip	Plateau	Central Mountain	Western S Desert	outheastern Desert
Revenues	\$312.74	\$331.80	\$265.14	\$276.15	\$274.26
Feed Costs	\$104.41	\$50.39	\$31.18	\$34.60	\$40.36
Total Variable Costs	\$234.67	\$151.58	\$113.75	\$124.57	\$77.79
Cash Ownership	\$13.83	\$111.86	\$27.16	\$57.09	\$14.38
Total Ownership Costs	\$111.04	\$313.13	\$119.88	\$200.27	\$136.23
Returns Above Cash Costs	\$64.73	\$68.36	\$124.23	\$94.49	\$182.09
Returns Above Total Costs	(\$32.48)ª	(\$132.91)	\$31.51	(\$48.69)	\$60.24
• • • • • •					

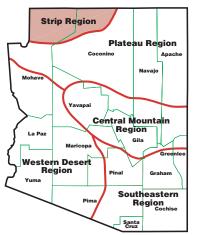
Table 4. Net Returns for Each Arizona Ranching Region (High Rev/Low Cost)

^aNegative values are in parentheses.

Table 4 presents a ranching operation characterized as high revenue/low cost. This scenario reflects how well each of the ranching regions performs by becoming a low cost producer. Under this scenario, all of the ranching regions are able to cover all cash expenses. After all cash and non-cash expenses are accounted for, only two regions are able to cover all expenses: the Central Mountain Region and the South-eastern Desert Region. From the analysis in tables 3 and 4, it is not enough to be just a low cost producer. Only the combination of high revenues and low costs allowed the regional ranches to return a profit.

ARIZONA RANCHING REGIONS

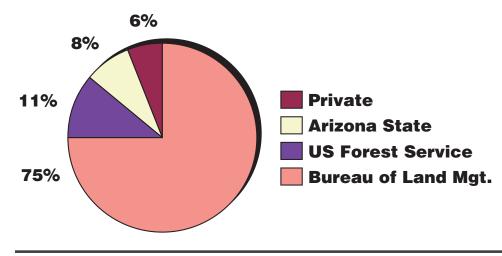




STRIP REGION

The Strip Region includes that portion of Mojave and Coconino Counties north of the Colorado River. Elevation varies from about 1,000 feet along the Colorado River to over 9,000 feet on the

Kaibab Plateau. Rainfall averages about eight inches, with a low of four inches to a high of 30 on some of the high mountains. Approximately 45% of this precipitation falls from June through September. The remaining 55% falls from October through May. The highest mean monthly temperature is 89° F. while the lowest is 29° F. Vegetation varies from cactus to ponderosa pine. Mesquite, piñon, juniper, sagebrush, four wing saltbush, winterfat, grama grass, galleta, and numerous annuals are also found in the area. The land ownership mix common to this region consists of approximately 75% grazing occurring on Bureau of Land Management (BLM) land, 11% on United States Forest Service (FS) land, 8% on state land, and the remaining 6% on private land. Listed land resource units found within the region are Mohave Basin & Range, Colorado & Green River Plateaus, Arizona Interior Chaparral, and Arizona & New Mexico Mountains.



STRIP REGION LAND OWNERSHIP

Strip Region — Cow / Calf Budget

	BREED HE		300	BULL to CO	N 15		PPERCENTAGE ¹	72%	
	CULL RAT	E	10%			REP HEIFEI	RS KEPT	30	
EVENUES									
	QUANTITY		HIGH PRICE ²	LOW	HIGH VALUE	LOW VALUE	VALUE PER C	OW LOW	
Steer Calves	108	500	\$0.88	PRICE \$0.64	\$47,520	\$34,560	HIGH \$158.40	\$115.20	NEW VALU
Heifer Calves	78	475	\$0.80	\$0.55	\$29,640	\$20,378	\$98.80	\$67.93	
Cull Cows	37	900	\$0.48	\$0.35	\$15,984	\$11,655	\$53.28	\$38.85	
Cull Bulls	1	1150	\$0.59	\$0.43	\$679	\$495	\$2.26	\$1.65	
		1100		E PRODUCED	\$97,513	\$69,703	\$312.74	\$223.62	
ARIABLE COSTS									
FEED COSTS	UNITS	QUANTITY	HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER C HIGH	OW LOW	NEW VALU
Hay	TON	60.00	\$110	\$83	\$6,600	\$4,950	\$22.00	\$16.50	
BLM	AUY	75%	\$16.20	\$16.20	\$4,325	\$4,325	\$14.42	\$14.42	
State	AUY	8%	\$25.08	\$25.08	\$714	\$714	\$2.38	\$2.38	
USFS	AUY	11%	\$16.20	\$16.20	\$634	\$634	\$2.11	\$2.11	
Private (Owned)	AUY	6%	\$0.00	\$0.00	\$0	\$0	\$0.00	\$0.00	
Private (Leased Grazing)	AUY	0%	\$96.00	\$48.00	\$0	\$0	\$0.00	\$0.00	
Salt & Mineral	TON	120.00	\$230	\$173	\$27,600	\$20,700	\$92.00	\$69.00	
Protein Supplement	TON	0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	
Other		0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	
			SUBTOTAL F	EED COSTS	\$39,874	\$31,324	\$132.91	\$104.41	
OTHER VARIABLE COSTS			HIGH PRICE	LOW	HIGH	LOW	VALUE PER C	ow	
Vet and Medicine			PRICE	PRICE	COST \$3,000	COST \$2,250	HIGH \$10.00	LOW \$7.50	
Livestock Hauling						\$2,250 \$3,375	\$15.00		
U					\$4,500			\$11.25	
Fence Repair					\$5,000	\$3,750	\$16.67	\$12.50	
Hired Labor					\$14,000	\$10,500	\$46.67	\$35.00	
Operating Costs—Equipment					\$3,500	\$2,625	\$11.67	\$8.75	
Operating Costs—Machinery					\$1,200	\$900	\$4.00	\$3.00	
Operating Costs—Vehicles					\$3,500	\$2,625	\$11.67	\$8.75	
Ranch Maintenance					\$600	\$450	\$2.00	\$1.50	
Marketing Costs ³			\$25.00	\$15.00	\$5,600	\$3,360	\$18.67	\$11.20	
Other		SUBTOTAL	LOTHER VARIA	BLE COSTS	\$6,000 \$46,900	\$4,500 \$34,335	\$20.00 \$156.33	\$15.00 \$114.45	
INTEREST ON VARIABLE COSTS		CODICIA			φ+0,000	ψ04,000	φ100.00	ψ114.40	
Sum of Variable Costs X Month	s Borrowed	X Interest Rate	e per Month						
Annual Interest Rate					10.5%				
Number of Months Borrowed					8		VALUE PER C	ow	
							HIGH	LOW	
				EST COSTS	\$6,074	\$4,596	\$20.25	\$15.32	
			TOTAL VARIA		\$92,848	\$70,255	\$309.49	\$234.18	
		RETURNS	S ABOVE VARIA	BLE COSTS	\$974	(\$3,168)	\$3.25	(\$10.56)	
				0 1:505					
Annual Capital Recovery ⁴ (At R CASH COSTS	replacement	value): Repres	sents 65% Asset	Ownership: 35	HIGH	VALUE PER LOW	COW HIGH	NEW VALUE	
Taxes & Insurance					\$3,883	\$2,524	\$12.94	\$8.41	
Overhead					\$2,500	\$1,625	\$8.33	\$5.42	
Overneau			Tota	I Fixed Cash	\$6,383	\$4,149	\$21.28	\$13.83	
NON CASH COSTS									
Purchased Livestock					\$6,327	\$4,113	\$21.09	\$13.71	
Machinery & Equipment					\$16,537	\$10,749	\$55.12	\$35.83	
Housing & Improvements	5				\$6,966	\$4,528	\$23.22	\$15.09	
Interest on Retained Livestock	•				\$15,330	\$9,964	\$51.10	\$33.21	
Management & Operation Labo	r (6% of gros	ss returns)			\$58	(\$190)	\$0.19	(\$0.63)	
			Total Fixe D COSTS Cash	& Non-Cash	\$45,219 \$51,602	\$29,164 \$33,313	\$150.73 \$172.01	\$97.21 \$111.04	
			STS AND VARIA		\$99,232				
						\$74,404	\$330.77 \$481.50	\$248.01	
	101/				\$144,450	\$103,568		\$345.23	
			BOVE TOTAL C		(\$5,409)	(\$7,317)	(\$18.03)	(\$24.39)	
		RETU	RNS ABOVE TO	MAL COSTS	(\$50,628)	(\$36,481)	(\$168.76)	(\$121.60)	
REAKEVEN CALCULATIONS									

		HIGH F	RICES			LOW P	RICES	
	HIGH VARIABLI COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS
Required Avg. Calf Prices Cash Cost (cwt)	\$88.17	\$94.24	\$66.72	\$70.66	\$88.17	\$94.24	\$66.72	\$70.66
Required Avg. Calf Prices Total Costs (cwt)	\$88.17	\$137.18	\$66.72	\$98.36	\$88.17	\$137.18	\$66.72	\$98.36

1) Calf crop is defined as the actual number of calves sold divided by the total number of cows (assumption being all cows are exposed).

2) Prices represent a nineteen-year Arizona average price received +/- 1 Standard Deviation. Data from Cattle Fax report for Arizona feeder cattle cash prices.

3) Marketing prices include commissions, brand inspections, beef council, yardage, feed, and insurance.

4) Annual capital recovery is the method of calculating depreciation and interest recommended by the Commodity Costs and Returns Estimation Handbook.

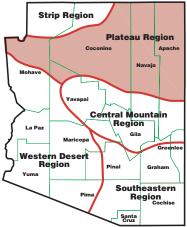
5) The 35% reduction in asset values which represent a mix of new and used machinery.

6) Interest on average investment.

Number 75 405	Land Values Acres of private land AU Values ¹	Price per Unit \$500 \$1,200	10-Year Avg. ⁻ Rate of Return 3.9% 3.9% Sub Total	Purchase Price \$37,500 \$486,000 \$523,500	Salvage/Cull Value \$37,500 \$486,000	Useru Life	Livestock Share	Annual Taxes & Insurance \$864.00	Annual Capital Recovery
Number	Buildings, Improvements	ients			Salvage				
-		\$2,500	3.9%	\$2,500	\$250	25	100	\$22	\$152
-	Wells	\$12,300	3.9%	\$12,300	\$1,230	25	100	\$108	\$749
2	Miles of Fence	\$9,000	3.9%	\$18,000	\$1,800	20	100	\$158	\$1,252
0	Dirt Tanks	\$15,000	3.9%	\$0	\$0	10	100	\$0	\$0
2	Corrals/Working Facilities		3.9%	\$52,000	\$5,200	30	100	\$458	\$2,876
-	Barns & Shops	\$35,000	3.9%	\$35,000	\$3,500	30	100	\$308	\$1,936
			Sub Total	\$119,800				\$1,918	\$6,966
Number	Number Machinery & Vehicles	Sê	Interest Rate ³		Salvage				
-	1/2 ton pickup 4WDs	\$20,700	10.0%	\$20,700	\$4,140	7	50	\$91	\$1,908
-	3/4 ton pickup 4WDs	\$23,700	10.0%	\$23,700	\$4,740	7	75	\$156	\$3,276
-	Dozer/Tractors	\$10,000	10.0%	\$10,000	\$2,000	7	100	\$88	\$1,843
2	Gooseneck trailers	\$6,500	10.0%	\$13,000	\$2,600	7	100	\$114	\$2,396
-	Water trucks	\$28,000	10.0%	\$28,000	\$5,600	7	100	\$246	\$5,161
-	Horse tack	\$5,000	10.0%	\$5,000	\$1,000	10	100	\$44	\$751
-	Misc. equipment	\$8,000	10.0%	\$8,000	\$1,600	10	100	\$70	\$1,202
			Sub Total	\$108,400				\$811	\$16,537
Head	Purchased Livestock	¥	Interest Rate ⁴		Cull				
9	Horses	\$1,500	8.0%	\$9,000	\$3,420	10	100	\$79	\$1,105
20	Bulls	\$1,200	8.0%	\$24,000	\$9,120	4	100	\$211	\$5,222
33	Total AUYs								
			Sub Total	\$33,000				\$290	\$6,327
Head	Retained Livestock				Cull	Interes	Interest on Investment	nent	
300	Cows	\$750	8.0%	\$225,000	\$85,500	\$14,194			
30	Replacement Heifers	\$600	8.0%	\$18,000	\$6,840	\$1,136			
323	Total AUYs								
			Sub Total	\$243,000	\$92,340	\$15,330			
			Total	\$1,027,700				\$3,883	\$29,830
1) ALL Mumbers									

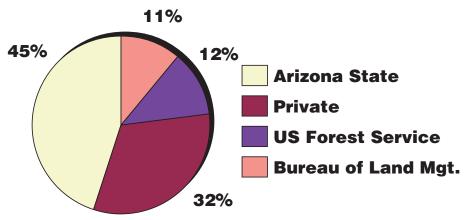
Strip Region — Ranch Investments

PLATEAU REGION



The Plateau Region includes Apache and Navajo Counties north and east of the Sitgreaves and the Apache National Forests but excluding the Navajo Reservation. That portion of Coconino and Mohave Counties south of the Colorado River and north of the Sitgreaves, Coconino, and Kaibab National Forests is also in the Plateau area. Elevation varies from about 4,000 feet along the Little Colorado River to 12,670 feet on Humphreys Peak north of Flagstaff. Rainfall averages about 14 inches per year, with a low of six inches to a high of 30 on some of the higher mountains. Approximately 50% of this precipitation falls from June through September. The remaining 50% falls from October through May. The highest mean monthly temperature is 77° F. while the lowest is 29° F. Common vegetation found in this area ranges from Ponderosa pine, spruce, fir, piñon, juniper, four wing saltbush, winterfat, and sagebrush to several species of grama and wheatgrass, Indian ricegrass, and galleta. The land ownership mix common to this region consists of approximately 45% grazing occurring on state land, 32% on private land, 12% on United States Forest Service (FS) land, and the remaining 11% on Bureau of Land Management (BLM) land. Listed land resource units found within the region are Mohave Basin & Range, Colorado & Green River Plateaus, New Mexico & Arizona Plateaus & Mesas, Arizona Interior Chaparral, and Arizona & New Mexico Mountains.

PLATEAU REGION LAND OWNERSHIP



	BREED H		400 10%	BULL to COV	/ 15	CALF CROF	P PERCENTAGE RS KEPT	1 80% 40	
EVENUES									
	OUANTIT	WEIGHT	HIGH	LOW	HIGH	LOW	VALUE PER	cow	
Steer Calves	QUANTIT 160	Y WEIGHT 500	PRICE ² \$0.88	PRICE \$0.64	VALUE \$70,400	VALUE \$51,200	HIGH \$176.00	LOW \$128.00	NEW VALUE
Heifer Calves	120	475	\$0.80	\$0.55	\$45,600	\$31,350	\$114.00	\$78.38	
Cull Cows	37	900	\$0.48	\$0.35	\$15,984	\$11,655	\$39.96	\$29.14	
Cull Bulls	1	1250	\$0.59	\$0.43	\$738	\$538	\$1.84	\$1.34	
				LUE PRODUCED	\$132,722	\$94,743	\$331.80	\$236.86	
ARIABLE COSTS									
. FEED COSTS	UNITS	QUANTITY	HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER HIGH	LOW	NEW VALU
Hay	TON	45.00	\$110	\$83	\$4,950	\$3,713	\$12.38	\$9.28	
BLM	AUY	11%	\$16.20	\$16.20	\$849	\$849	\$2.12	\$2.12	
State	AUY	45%	\$25.08	\$25.08	\$5,380	\$5,380	\$13.45	\$13.45	
USFS	AUY	12%	\$16.20	\$16.20	\$927	\$927	\$2.32	\$2.32	
Private (Owned)	AUY	22%	\$0.00	\$0.00	\$0	\$0	\$0.00	\$0.00	
Private (Leased Grazing)	AUY	10%	\$144.00	\$48.00	\$6,864	\$2,288	\$17.16	\$5.72	
Salt & Mineral	TON	11.00	\$230	\$125	\$2,530	\$1,375	\$6.33	\$3.44	
Protein Supplement	TON	30.00	\$250	\$188	\$7,500	\$5,625	\$18.75	\$14.06	
Other		0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	
			SUBTOTAL	L FEED COSTS	\$29,000	\$20,156	\$72.50	\$50.39	
. OTHER VARIABLE COSTS			HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER HIGH	LOW	
Vet and Medicine					\$2,500	\$1,500	\$6.25	\$3.75	
Livestock Hauling					\$2,500	\$1,500	\$6.25	\$3.75	
Hired Labor					\$24,000	\$18,000	\$60.00	\$45.00	
Operating Costs—Equipment					\$2,500	\$1,875	\$6.25	\$4.69	
Operating Costs—Machinery					\$900	\$675	\$2.25	\$1.69	
Operating Costs—Vehicles					\$4,600	\$3,450	\$11.50	\$8.63	
Ranch Maintenance					\$1,200	\$900	\$3.00	\$2.25	
Marketing Costs ³			\$25.00	\$20.00	\$7,950	\$6,360	\$19.88	\$15.90	
Other				• • • •	\$3,000	\$2,250	\$7.50	\$5.63	
		SUBTOTA	OTHER VAR	RIABLE COSTS	\$49,150	\$36,510	\$122.88	\$91.28	
. INTEREST ON VARIABLE COSTS									
Sum of Variable Costs X Months Annual Interest Rate	Borrowed	X Interest Rat	e per Month		10.5%				
Number of Months Borrowed					8		VALUE PER	cow	
							HIGH	LOW	
			INT	EREST COSTS	\$5,470	\$3,967	\$13.68	\$9.92	
				RIABLE COSTS	\$83,620	\$60,633	\$209.05	\$151.58	
		RETURNS	S ABOVE VAF	RIABLE COSTS	\$49,101	\$34,110	\$122.75	\$85.27	
WNERSHIP COSTS Annual Capital Recovery ⁴ (At Re	nlacement	Value): Repres	sents 65% Acc	set Ownershin ⁵ 25	1%				
. CASH COSTS	Piacoment	. anacy. heple	55.115 00 /0 ASS	o, omioisnip 30.	HIGH	LOW	VALUE PER HIGH	LOW	NEW VALU
Taxes & Insurance					\$64,834	\$42,142	\$162.09	\$105.36	
Overhead					\$4,000	\$2,600	\$10.00	\$6.50	
. NON CASH COSTS			Тс	otal Fixed Cash	\$68,834	\$44,742	\$172.09	\$111.86	
Purchased Livestock					\$12,934	\$8,407	\$32.34	\$21.02	
Machinery & Equipment					\$16,237	\$10,554	\$40.59	\$26.38	
Housing & Improvements					\$71,103	\$46,217	\$177.76	\$115.54	
Interest on Retained Livestock ⁶					\$20,440	\$13,286	\$51.10	\$33.21	
Management & Operation Labor	(6% of gro	ss returns)			\$2,946	\$2,047	\$7.37	\$5.12	
			Total F	ixed Non-Cash	\$123,660	\$80,510	\$309.15	\$201.28	
		TOTAL FIXE	D COSTS Ca	sh & Non Cash	\$192,494	\$125,252	\$481.23	\$313.13	
	TOTAL FIX	ED CASH CO	STS AND VAF	RIABLE COSTS	\$152,454	\$105,375	\$381.14	\$263.44	
	TOT	AL FIXED COS	TS AND VAR	RIABLE COSTS	\$276,114	\$185,885	\$690.28	\$464.71	
				CASH COSTS	(\$19,733) (\$143,392)	(\$10,633) (\$91,143)	(\$49.33) (\$358.48)	(\$26.58)	

		HIGH F	RICES			LOW P	RICES	
	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABL COSTS	E LOW TOTAL COSTS	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABL	E LOW TOTAL COSTS
Required Avg. Calf Prices Cash Cost (cwt)	\$53.60	\$97.73	\$38.87	\$67.55	\$53.60	\$97.73	\$38.87	\$67.55
Required Avg. Calf Prices Total Costs (cwt)	\$53.60	\$177.00	\$38.87	\$119.16	\$53.60	\$177.00	\$38.87	\$119.16

1) Calf crop is defined as the actual number of calves sold divided by the total number of cows (assumption being all cows are exposed).

2) Prices represent a nineteen-year Arizona average price received +/- 1 Standard Deviation. Data from Cattle Fax report for Arizona feeder cattle cash prices.

3) Marketing prices include commissions, brand inspections, beef council, yardage, feed, and insurance.

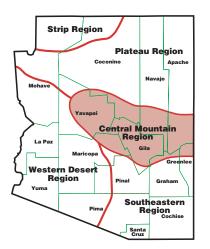
4) Annual capital recovery is the method of calculating depreciation and interest recommended by the Commodity Costs and Returns Estimation Handbook.

5) The 35% reduction in asset values which represent a mix of new and used machinery.

6) Interest on average investment.

1500	1500 Acres of private land	per Unit \$815	Rate of Return 3.9%	Price \$1,222,500	Value \$1,222,500	Life	Share	& Insurance \$28,166.40	Recovery
540	AU Values ¹	\$850	3.9%	\$459,000	\$459,000				
			Sub Total	\$1,681,500					
Number	Buildings, Improvements	ints			Salvage				
10	Miles of pipeline	\$800	3.9%	\$8,000	\$800	25	100	\$70	\$487
		\$12,300	3.9%	\$24,600	\$2,460	25	100	\$216	\$1,498
e	Windmills	\$20,000	3.9%	\$60,000	\$6,000	10	100	\$528	\$6,859
10	Dirt Tanks	\$30,000	3.9%	\$300,000	\$30,000	10	100	\$2,640	\$34,293
60	Miles of Fence	\$6,000	3.9%	\$360,000	\$36,000	20	100	\$3,168	\$25,034
	Corrals/Working Facilities	\$7,000	3.9%	\$21,000	\$2,100	30	100	\$185	\$1,162
2	Barns & Shops	\$16,000	3.9%	\$32,000	\$3,200	30	100	\$282	\$1,770
			Sub Total	\$805,600				\$35,256	\$71,103
Number	Number Machinery & Vehicles		Interest Rate ³		Salvage				
-	1/2 ton pickup 4WD	\$20,700	10.0%	\$20,700	\$4,140	7	50	\$91	\$1,908
-	3/4 ton pickup 4WD	\$23,700	10.0%	\$23,700	\$4,740	7	75	\$156	\$3,276
-	Dozer/Tractor	\$10,000	10.0%	\$10,000	\$2,000	7	100	\$88	\$1,843
5	Gooseneck trailer	\$6,500	10.0%	\$13,000	\$2,600	7	100	\$114	\$2,396
-	Water truck	\$28,000	10.0%	\$28,000	\$5,600	7	100	\$246	\$5,161
-	Horse tack	\$5,000	10.0%	\$5,000	\$1,000	10	100	\$44	\$751
-	Misc. equipment	\$6,000	10.0%	\$6,000	\$1,200	10	100	\$53	\$901
			Sub Total	\$106,400				\$793	\$16,237
Head	Purchased Livestock		Interest Rate ⁴		Cull				
10	Horses	\$2,500	8.0%	\$25,000	\$9,500	10	100	\$220	\$3,070
	Bulls	\$1,700	8.0%	\$45,333	\$17,227	4	100	\$399	\$9,864
46 .	Total AUYs								
			Sub Total	\$70,333				\$619	\$12,934
Head	Retained Livestock				Cull	Interes	Interest on Investment	nent	
400	Cows	\$750	8.0%	\$300,000	\$114,000	\$18,926			
	Replacement Heifers	\$600	8.0%	\$24,000	\$9,120	\$1,514			
430	lotal AUYS						I		
			Sub Total	\$324,000	\$123,120	\$20,439.77	22		
			Total	\$2,987,833				\$64,834	\$100,274
1) AU Numbers 2) The interest ri	 AU Numbers represent 1.35 times the total numbers of cows. This number should not be compared to the AUY number on the budget page. The interest rate of 3.9% used to calculate the capital recovery cost is the USDA-ERS's ten year average long-run rate of return to production assets for Arizona. 	s of cows. This ni tal recovery cost	umber should not be compare is the USDA-ERS's ten year a	ed to the AUY numbe average long-run rat	er on the budget page. e of return to productio	n assets for Ari	zona.		
3) Enrintermedi									

Cost and Return Estimates for Cow/Calf Ranches in Five Regions of Arizona



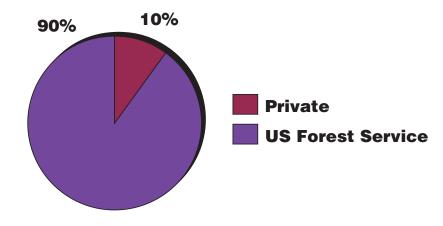
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CENTRAL Mountain Region

The Central Mountain Region includes portions of Yavapai, Coconino, Gila, Maricopa, Apache, Navajo, Graham, and Greenlee Counties. Included in the area are Prescott, Kaibab, Coconino,

Sitgreaves, Tonto, and Apache National Forests. Elevation varies from about 2,000 feet along the Salt River to a high of 11,490 feet on Baldy Peak. Rainfall averages from 10 inches per year in the lower elevations to over 30 inches on some of the higher mountains. Approximately 45% of this precipitation falls from June through September. The remaining 55% falls from October through May. The highest mean monthly temperature is 86° F. while the lowest is 29° F. Common vegetation found in this area ranges from desert growth of mesquite and cactus through piñon, jojoba, juniper, manzanita, emory, turbinella, gambel oak, ponderosa pine, tobosa, curley mesquite, and several species of grama and love grasses. The land ownership mix common to this region consists of approximately 90% on United States Forest Service (FS) land and the remaining 10% on private land. Listed land resource units found within the region are Colorado & Green River Plateaus, Arizona Interior Chaparral, Arizona & New Mexico Mountains, Sonoran Basin & Range, Southeastern Arizona Basin & Range, and Southern Desertic Basins, Plains & Mountains.

CENTRAL MOUNTAIN REGION LAND OWNERSHIP



Central Mountain Region — Cow / Calf Budget

	BREED HE		300 15%	BULL to COV	V 15	CALF CROP REP HEIFEI	P PERCENTAGE RS KEPT	1 65% 45	
REVENUES									
Steer Calves	QUANTITY 98	500	HIGH PRICE ² \$0.88	LOW PRICE \$0.64	HIGH VALUE \$42,900	LOW VALUE \$31,200	VALUE PER HIGH \$143.00	LOW \$104.00	NEW VALUE
Heifer Calves Cull Cows	53 37	475 900	\$0.80 \$0.48	\$0.55 \$0.35	\$19,950 \$15,984	\$13,716 \$11,655	\$66.50 \$53.28	\$45.72 \$38.85	
Cull Bulls	1	1200	\$0.59	\$0.43	\$708	\$516	\$2.36	\$1.72	
	·	1200	-	E PRODUCED	\$79,542	\$57,087	\$265.14	\$190.29	
VARIABLE COSTS									
1. FEED COSTS	UNITS	QUANTITY	HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER HIGH	LOW	NEW VALUE
Hay	TON	30.00	\$110	\$83	\$3,300	\$2,475	\$11.00	\$8.25	
BLM	AUY	0.0%	\$16.20	\$16.20	\$0	\$0	\$0.00	\$0.00	
State	AUY	0.0%	\$25.08	\$25.08	\$0	\$0	\$0.00	\$0.00	
USFS	AUY	90.0%	\$16.20	\$16.20	\$5,468	\$5,468	\$18.23	\$18.23	
Private (Owned)	AUY	10.0%	\$0.00	\$0.00	\$0	\$0	\$0.00	\$0.00	
Private (Leased Grazing)	AUY	0%	\$96.00	\$48.00	\$0	\$0	\$0.00	\$0.00	
Salt & Mineral	TON	6.00	\$230	\$173	\$1,380	\$1,035	\$4.60	\$3.45	
Protein Supplement	TON	2.00	\$250	\$188	\$500	\$375	\$1.67	\$1.25	
Other		0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	
			SUBTOTAL F	EED COSTS	\$10,648	\$9,353	\$35.49	\$31.18	
2. OTHER VARIABLE COSTS			HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER HIGH	LOW	
Vet and Medicine					\$1,100	\$825	\$3.67	\$2.75	
Livestock Hauling					\$940	\$705	\$3.13	\$2.35	
Hired Labor					\$5,000	\$3,750	\$16.67	\$12.50	
Operating Costs—Equipment	& Machinery				\$4,500	\$3,375	\$15.00	\$11.25	
Operating Costs—Vehicles					\$5,500	\$4,125	\$18.33	\$13.75	
Ranch Maintenance					\$2,500	\$1,875	\$8.33	\$6.25	
Marketing Costs ³			\$25.00	\$15.00	\$4,700	\$3,760	\$15.67	\$12.53	
Other					\$5,500	\$4,125	\$18.33	\$13.75	
		SUBTOTA	L OTHER VARIA	ABLE COSTS	\$29,740	\$22,540	\$99.13	\$75.13	
3. INTEREST ON VARIABLE COSTS Sum of Variable Costs X Mon		X Interest Rat	e ner Month						
Annual Interest Rate	and Borrowcu	A merest rut			10.5%				
Number of Months Borrowed					8		VALUE PER	COW	
							HIGH	LOW	
				REST COSTS	\$2,827	\$2,232	\$9.42	\$7.44	
			TOTAL VARIA		\$43,215	\$34,125	\$144.05	\$113.75	
		RETURNS	S ABOVE VARIA	ABLE COSTS	\$36,327	\$22,962	\$121.09	\$76.54	
OWNERSHIP COSTS Annual Capital Recovery ⁴ (At	Penlacement	Value): Benre	conte 65% Accot	Ownership ⁵ 35	0%				
1. CASH COSTS	Copiacement	. and J. Heples	55.115 55 /0 ASSEL	contensing 55.	HIGH	LOW	VALUE PER HIGH	LOW	NEW VALUE
Taxes & Insurance					\$10,434	\$6,782	\$34.78	\$22.61	
Overhead					\$2,100	\$1,365	\$7.00	\$4.55	
2. NON CASH COSTS			Tota	I Fixed Cash	\$12,534	\$8,147	\$41.78	\$27.16	
Purchased Livestock					\$9,598	\$6,238	\$31.99	\$20.79	
Machinery & Equipment					\$10,434	\$6,782	\$34.78	\$22.61	
Housing & Improvements					\$4,744	\$3,084	\$15.81	\$10.28	
Interest on Retained Livestoc	k ⁶				\$15,898	\$10,333	\$52.99	\$34.44	
Management & Operation Lab		ss returns)	_		\$2,180	\$1,378	\$7.27	\$4.59	
				ed Non-Cash	\$42,853	\$27,816	\$142.84	\$92.72	
		TOTAL FIXE	D COSTS Cash	& Non Cash	\$55,388	\$35,963	\$184.63	\$119.88	
	TOTAL FIX	ED CASH CO	STS AND VARIA	ABLE COSTS	\$55,749	\$42,272	\$185.83	\$140.91	
	тот	AL FIXED COS	STS AND VARIA	BLE COSTS	\$98,602	\$70,088	\$328.67	\$233.63	
		RETURNS A	BOVE TOTAL C	ASH COSTS	\$23,793	\$14,814	\$79.31	\$49.38	
		RETU	RNS ABOVE TO	OTAL COSTS	(\$19,060)	(\$13,001)	(\$63.53)	(\$43.34)	
BREAKEVEN CALCULATIONS									

		HIGH P	RICES			LOW P	RICES	
	HIGH VARIABLE COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS
Required Avg. Calf Prices Cash Cost (cwt)	\$45.46	\$58.64	\$35.90	\$44.47	\$45.46	\$58.64	\$35.90	\$44.47
Required Avg. Calf Prices Total Costs (cwt)	\$45.46	\$103.72	\$35.90	\$73.73	\$45.46	\$103.72	\$35.90	\$73.73

1) Calf crop is defined as the actual number of calves sold divided by the total number of cows (assumption being all cows are exposed).

2) Prices represent a nineteen-year Arizona average price received +/- 1 Standard Deviation. Data from Cattle Fax report for Arizona feeder cattle cash prices.

3) Marketing prices include commissions, brand inspections, beef council, yardage, feed, and insurance.

4) Annual capital recovery is the method of calculating depreciation and interest recommended by the Commodity Costs and Returns Estimation Handbook.

5) The 35% reduction in asset values which represent a mix of new and used machinery.

6) Interest on average investment.

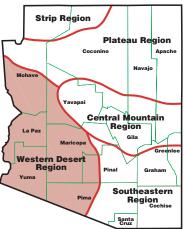
Number 60	Number Land Values 60 Acres of private land	Price per Unit	10-Year Avg. ² Rate of Return 3.9%	Purchase Price	Salvage/Cull Value \$420.000	Useful Life	Livestock Share	Annual Taxes & Insurance \$9676.80	Annual Capital Recovery
405	AU Values ¹	\$1,650	3.9%	\$668,250 \$	\$668,250				
			Sub Total	\$1,088,250					
Number	Number Buildings, Improvements	ents			Salvage				
0.5	Miles of pipeline	\$1,500	3.9%	\$750	\$75	25	100	\$7	\$46
2	Wells	\$15,000	3.9%	\$30,000	\$3,000	25	100	\$264	\$1,827
-	Miles of Fence	\$9,000	3.9%	\$9,000	\$900	25	100	\$79	\$548
-	Corrals/Working Facilities	\$12,000	3.9%	\$12,000	\$1,200	30	100	\$106	\$664
-	Barns & Shops \$30,000	\$30,000	3.9%	\$30,000	\$3,000	30	100	\$264	\$1,660
			Sub Total	\$81,750				\$10,396	\$4,744
Number	Machinery & Vehicles	s	Interest Rate ³		Salvage				
-	1/2 ton pickup 4WDs	\$20,700	10.0%	\$20,700	\$4,140	7	50	\$91	\$1,908
÷	3/4 ton pickup 4WDs	\$23,700	10.0%	\$23,700	\$4,740	7	50	\$104	\$2,184
÷	Dozer/Tractors	\$10,000	10.0%	\$10,000	\$2,000	7	100	\$88	\$1,843
0	Gooseneck trailers	\$6,500	10.0%	\$13,000	\$2,600	7	100	\$114	\$2,396
-	Horse tack	\$5,000	10.0%	\$5,000	\$1,000	10	100	\$44	\$751
-	Misc. equipment	\$9,000	10.0%	\$9,000	\$1,800	10	100	\$79	\$1,352
			Sub Total	\$81,400				\$521	\$10,434
Head	Purchased Livestock		Interest Rate ⁴		Cull				
10	Horses	\$2,500	8.0%	\$25,000	\$9,500	10	100	\$220	\$3,070
20	Bulls	\$1,500	8.0%	\$30,000	\$11,400	4	100	\$264	\$6,528
38	Total AUYs								
			Sub Total	\$55,000				\$484	\$9,598
Head	Retained Livestock				Cull	Interest	Interest on Investment	nent	
300	Cows	\$750	8.0%	\$225,000	\$85,500	\$14,194			
45	Replacement Heifers	\$600	8.0%	\$27,000	\$10,260	\$1,703			
334	Total AUYs								
			Sub Total	\$252,000	\$95,760	\$15,898			
			Total	\$1,558,400				\$21,078	\$31,076
1) AU Numbe 2) The interes	1) AU Numbers represent 1.35 times the total numbers of cows. This number should not be compared to the AUY number on the budget page. (2) The interest rate of 3.9% used to calculate the capital recovery cost is the USDA-ERS's ten year average long-run rate of return to production assets for Arizona.	ers of cows. This r pital recovery cost	This number should not be compared to the AUY number on the budget page. y cost is the USDA-ERS's ten year average long-run rate of return to production	ed to the AUY numb average long-run rat	er on the budget page. e of return to production	assets for Aria	zona.		
 For interme The eight p 	 For intermediate assets an interestrate or 2% above prime is used. The eight percent reflects a typical return on a low-risk investment (30 YR Treasury Bond) 	ove prime is used. v-risk investment (;	30 YR Treasury Bond)						

Central Mountain Region — Ranch Investments

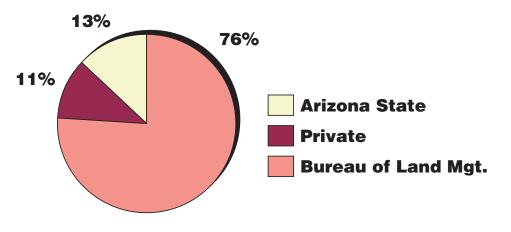
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Cost and Return Estimates for Cow/Calf Ranches in Five Regions of Arizona

WESTERN DESERT REGION



The Western Desert Region includes all of La Paz and Yuma Counties, the lower two-thirds of Mohave County, and Yavapai County southwest of the Prescott National Forest. Also included in this area are the western three-quarters of Maricopa County (excluding that portion included in the Tonto National Forest), the western quarter of Pinal County, and the western half of Pima County. Elevation varies from about 100 feet near Yuma to a high of 8,266 feet on Hualapai Peak in Mohave County. Rainfall averages from three inches per year in the lower elevations to around 18 inches in the higher areas. Approximately 40% of this precipitation falls from June through September. The remaining 60% falls from October through May. The highest mean monthly temperature is 91° F. while the lowest is 35° F. Desert growth covers a large part of this area. The most common vegetation includes cacti, Joshua tree, mesquite, and desert shrubs; ponderosa pine is found on some of the mountaintops. Predominant grasses include several species of grama, plus some desert annuals. The land ownership mix common to this region consists of approximately 76% grazing occurring on Bureau of Land Management (BLM) land, 13% on state land, and the remaining 11% on private land. Listed land resource units found within the region are Mohave Basin & Range, and Southeastern Arizona Basin & Range.



WESTERN DESERT REGION LAND OWNERSHIP

Western Desert Region — Cow / Calf Budget

	BREED HE		370 10%	BULL to COV	N 15	CALF CROF	P PERCENTAGE	1 72% 37	
	COLL RAI	-	10 %				NO KEF I	57	
REVENUES				1.011		1.014		0.014	
	QUANTITY	WEIGHT	HIGH PRICE ²	LOW PRICE	HIGH VALUE	LOW VALUE	VALUE PER HIGH	LOW	NEW VALU
Steer Calves	133	450	\$0.88	\$0.64	\$52,747	\$38,362	\$142.56	\$103.68	
Heifer Calves	96	425	\$0.80	\$0.55	\$32,708	\$22,487	\$88.40	\$60.78	
Cull Cows	37	900	\$0.48	\$0.35	\$15,984	\$11,655	\$43.20	\$31.50	
Cull Bulls	1	1250	\$0.59	\$0.43	\$738	\$538	\$1.99	\$1.45	
	·	1200	-		\$102,177	\$73,041	\$276.15	\$197.41	
ARIABLE COSTS									
. FEED COSTS	UNITS	QUANTITY	HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER HIGH	COW LOW	NEW VALU
Hay	TON	34.00	\$110	\$83	\$3,740	\$2,805	\$10.11	\$7.58	NEW VALU
BLM	AUY	76%	\$16.20	\$16.20	\$5,389	\$5,389	\$14.56	\$14.56	
State	AUY	13%	\$25.08	\$25.08		\$1,427	\$3.86	\$3.86	
					\$1,427				
USFS	AUY	0%	\$16.20	\$16.20	\$0	\$0	\$0.00	\$0.00	
Private (Owned)	AUY	6%	\$0.00	\$0.00	\$0	\$0	\$0.00	\$0.00	
Private (Leased Grazing)	AUY	4%	\$108.00	\$60.00	\$1,891	\$1,050	\$5.11	\$2.84	
Salt & Mineral	TON	8.00	\$230	\$173	\$1,840	\$1,380	\$4.97	\$3.73	
Protein Supplement	TON	4.00	\$250	\$188	\$1,000	\$750	\$2.70	\$2.03	
Other		0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	
			SUBTOTAL	FEED COSTS	\$15,286	\$12,801	\$41.31	\$34.60	
			HIGH	LOW	HIGH	LOW	VALUE PER		
OTHER VARIABLE COSTS			PRICE	PRICE	COST	COST	HIGH	LOW	
Vet and Medicine					\$1,900	\$1,425	\$5.14	\$3.85	
Livestock Hauling					\$2,400	\$1,800	\$6.49	\$4.86	
Hired Labor					\$15,000	\$11,250	\$40.54	\$30.41	
Operating Costs—Equipment					\$2,000	\$1,500	\$5.41	\$4.05	
Operating Costs—Machinery					\$436	\$327	\$1.18	\$0.88	
Operating Costs—Vehicles					\$4,000	\$3,000	\$10.81	\$8.11	
Ranch Maintenance					\$5,500	\$4,125	\$14.86	\$11.15	
Marketing Costs ³			\$25.00	\$20.00	\$6,685	\$5,348	\$18.07	\$14.45	
Other					\$2,000	\$1,500	\$5.41	\$4.05	
Cliff		SUBTOTA	L OTHER VAR	ABLE COSTS	\$39,921	\$30,275	\$107.89	\$81.82	
. INTEREST ON VARIABLE COSTS									
Sum of Variable Costs X Month	s Borrowed	X Interest Rat	e per Month						
Annual Interest Rate					10.5%				
Number of Months Borrowed					8		VALUE PER		
							HIGH	LOW	
				EREST COSTS	\$3,865	\$3,015	\$10.44	\$8.15	
			TOTAL VAR	IABLE COSTS	\$59,072	\$46,091	\$159.65	\$124.57	
		RETURNS	S ABOVE VAR	IABLE COSTS	\$43,105	\$26,950	\$116.50	\$72.84	
				-+ 0	00/				
Annual Capital Recovery ⁴ (At R . CASH COSTS	epiacement	value): Repre	Seriis 00% ASS	er Ownersnip: 35		LOW	VALUE PER	COW LOW	NEW VALU
Taxes & Insurance					HIGH \$27,799	\$18,070	HIGH \$75.13	LOW \$48.84	
Overhead					\$27,799 \$4,700	\$3,055	\$75.13 \$12.70		
Overnead			-	tal Finad Cash				\$8.26	
NON CASH COSTS			To	tal Fixed Cash	\$32,499	\$21,125	\$87.84	\$57.09	
Purchased Livestock					\$10,430	\$6,779	\$28.19	\$18.32	
Machinery & Equipment					\$15,295	\$9.942	\$41.34	\$26.87	
Housing & Improvements					\$34,381	\$22,348	\$92.92	\$60.40	
Interest on Retained Livestock	6					\$22,340 \$12,289	\$92.92 \$51.10	\$33.21	
					\$18,907				
Management & Operation Labo	r (6% of gros	s returns)	Total Fi	ixed Non-Cash	\$2,586 \$81,599	\$1,616.98 \$52,975	\$6.99 \$220.54	\$4.37 \$143.18	
		TOTAL FIXE		sh & Non Cash	\$114,098	\$74,100	\$308.37	\$200.27	
	TOTAL FIX	ED CASH CO	STS AND VAR	ABLE COSTS	\$91,571	\$67,216	\$247.49	\$181.66	
	ТОТА	L FIXED COS	TS AND VAR	AABLE COSTS	\$173,170	\$120,191	\$468.03	\$324.84	
		RETURNS A	BOVE TOTAL	CASH COSTS	\$10,606	\$5,825	\$28.66	\$15.74	
		RETU	RNS ABOVE	TOTAL COSTS	(\$70,993)	(\$47,150)	(\$191.87)	(\$127.43)	
BREAKEVEN CALCULATIONS									
		ше						050	

		HIGH F	RICES			LOW P	RICES	
	HIGH VARIABLE COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	E LOW TOTAL COSTS	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS
Required Avg. Calf Prices Cash Cost (cwt)	\$50.68	\$78.57	\$39.55	\$57.67	\$50.68	\$78.57	\$39.55	\$57.67
Required Avg. Calf Prices Total Costs (cwt)	\$50.68	\$148.58	\$39.55	\$103.12	\$50.68	\$148.58	\$39.55	\$103.12

1) Calf crop is defined as the actual number of calves sold divided by the total number of cows (assumption being all cows are exposed).

2) Prices represent a nineteen-year Arizona average price received +/- 1 Standard Deviation. Data from Cattle Fax report for Arizona feeder cattle cash prices.

3) Marketing prices include commissions, brand inspections, beef council, yardage, feed, and insurance.

4) Annual capital recovery is the method of calculating depreciation and interest recommended by the Commodity Costs and Returns Estimation Handbook.

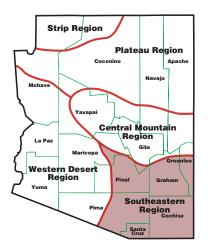
5) The 35% reduction in asset values which represent a mix of new and used machinery.

6) Interest on average investment.

Number 1500		Price per Unit \$320	10-Year Avg.² Rate of Return 3.9%	Purchase Price \$480,000	/Cull	Useful Life	Livestock Share	Annual Taxes & Insurance \$11,059.20	Annual Capital Recovery
500	AU Values	\$1,950	3.9%	\$974,025 #1 454,005	\$974,025				
:			Sub Lotal	¢ 1,404,020					
Number		nts			Salvage				
0	Miles of pipeline	\$1,200	3.9%	\$2,400	\$240	25	100	\$21	\$146
5	Wells	\$12,300	3.9%	\$61,500	\$6,150	25	100	\$541	\$3,746
4	Dirt Tanks	\$4,500	3.9%	\$18,000	\$1,800	10	100	\$158	\$2,058
50	Miles of Fence	\$7,000	3.9%	\$350,000	\$35,000	20	100	\$3,080	\$24,338
N	Corrals/Working Facilities	\$12,000	3.9%	\$24,000	\$2,400	30	100	\$211	\$1,328
-	Barns & Shops	\$50,000	3.9%	\$50,000	\$5,000	30	100	\$440	\$2,766
			Sub Total	\$505,900				\$15,511	\$34,381
Number	Machinery & Vehicles		Interest Rate ³		Salvage				
-	1/2 ton pickup 4WDs	\$20,700	10.0%	\$20,700	\$4,140	7	50	\$91	\$1,908
-	3/4 ton pickup 4WDs	\$23,700	10.0%	\$23,700	\$4,740	7	50	\$104	\$2,184
-	Dozer/Tractors	\$10,000	10.0%	\$10,000	\$2,000	7	100	\$88	\$1,843
2	Gooseneck trailers	\$6,500	10.0%	\$13,000	\$2,600	7	100	\$114	\$2,396
-	Water trucks	\$28,000	10.0%	\$28,000	\$5,600	7	100	\$246	\$5,161
-	Horse tack	\$5,000	10.0%	\$5,000	\$1,000	10	100	\$44	\$751
-	Misc. equipment	\$7,000	10.0%	\$7,000	\$1,400	10	100	\$62	\$1,051
			Sub Total	\$107,400				\$750	\$15,295
Head	Purchased Livestock		Interest Rate ⁴		Cull				
9	Horses	\$2,500	8.0%	\$15,000	\$5,700	10	100	\$132	\$1,842
25	Bulls	\$1,600	8.0%	\$39,467	\$14,997	4	100	\$347	\$8,588
38	Total AUYs								
			Sub Total	\$54,467				\$479	\$10,430
Head	Retained Livestock				Cull	Interest	Interest on Investment	nent	
370	Cows	\$750	8.0%	\$277,500	\$105,450	\$17,506			
37	Replacement Heifers	\$600	8.0%	\$22,200	\$8,436	\$1,401			
398	Total AUYs								
			Sub Total	\$299,700	\$113,886	\$18,906.79	62		
			Total	\$2 421 492				\$27 799	\$60 106
				4C, 1C - , 1 <c< td=""><td></td><td></td><td></td><td>4L1,100</td><td>400°</td></c<>				4L1,100	400°
1) AU Number 2) The interes 3) For interme	 AU Numbers represent 1.35 times the total numbers of cows. This number should not be compared to the AUY number on the budget page. The interest rate of 3.9% used to calculate the capital recovery cost is the USDA-ERS is ten year average long-run rate of return to production assets for Arizona. For intermediate assets an interest rate of 2% above prime is used. Au horizonal additional additional activation of the capital recovery cost is the USDA-ERS is ten year average long-run rate of return to production assets for Arizona. 	tal recovery cost i e prime is used.	This number should not be compared to the AUY number on the budget page. y cost is the USDA-ERS's ten year average long-run rate of return to productio used.	d to the AUY numbe verage long-run rat	er on the budget page. a of return to production	assets for Ariz	ona.		
4) тпе екдит р	4) The eight percent reflects a typical return on a low-risk investment (30 Y H Treasury Bond)	د) ווופאנושפוווע (ט	0 YK Ireasury bona)						

Western Desert Region — Ranch Investments

Cost and Return Estimates for Cow/Calf Ranches in Five Regions of Arizona

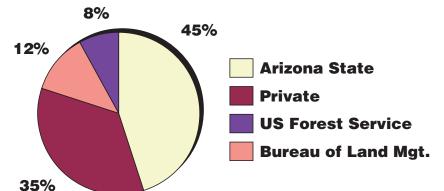


SOUTHEASTERN DESERT REGION

The Southeastern Desert Region includes all of Cochise, Pinal, and Santa Cruz Counties, as well as those portions of Graham and Greenlee Counties south of the Apache National Forest and the San Carlos

Reservation. The eastern two-thirds of Pinal County and the eastern half of Pima County are also included. Elevations vary from about 2,000 feet in the desert around Tucson to a high of 10,713 feet on Mt. Graham. Rainfall averages from eight inches per year in the lower elevations to 30 inches on some of the higher mountains. Approximately 60% of this precipitation falls from June through September. The remaining 40% falls from October through May. The highest mean monthly temperature is 86° F. while the lowest is 37° F. Vegetation found in this area ranges from cacti in the desert to ponderosa pine on the mountains. Several species of grama grass, lovegrass, mesquite, piñon, juniper, and other desert shrubs are found in this area. The land ownership mix common to this region consists of approximately 45% on state land, 35% on private land, 12% on Bureau of Land Management (BLM) land, and the remaining 8% grazing occurring on Forest Service (FS) land. Listed land resource units found within the region are Arizona & New Mexico Mountains, Sonoran Basin & Range, Southeastern Arizona Basin & Range, and Southern Desertic Basins, Plains, & Mountains.

SOUTHEASTERN DESERT REGION LAND OWNERSHIP



Southeastern Region — Cow / Calf Budget

	BREED HE		350 I 20%	BULL to CO	V 20	CALF CRO REP HEIFE	P PERCENTAGE ¹ RS KEPT	80% 70	
REVENUES									
			HIGH_2	LOW	HIGH VALUE	LOW	VALUE PER C	ow	
Otara Oshar	QUANTITY		PRICE	PRICE		VALUE	HIGH	LOW	NEW VALU
Steer Calves	140	450		\$0.64	\$55,440	\$40,320	\$158.40	\$115.20	
Heifer Calves	70	425		\$0.55	\$23,800	\$16,363	\$68.00	\$46.75	
Cull Cows	37	900		\$0.35	\$15,984	\$11,655	\$45.67	\$33.30	
Cull Bulls	1	1300	\$0.59 TOTAL VALUE	\$0.43	\$767	\$559	\$2.19	\$1.60	
			TOTAL VALUE	PRODUCED	\$95,991	\$68,897	\$274.26	\$196.85	
ARIABLE COSTS									
FEED COSTS	UNITS	QUANTITY	HIGH PRICE	LOW PRICE	HIGH COST	LOW COST	VALUE PER C HIGH	LOW	NEW VALU
Hay	TON	30.00		\$83	\$3,300	\$2,475	\$9.43	\$7.07	
BLM	AUY	12.0%	\$16.20	\$16.20	\$860	\$860	\$2.46	\$2.46	
State	AUY	45.0%		\$25.08	\$4,994	\$4,994	\$14.27	\$14.27	
USFS	AUY	8.0%		\$16.20	\$573	\$573	\$1.64	\$1.64	
Private (Owned)	AUY	25.0%		\$0.00	\$0	\$0 \$0	\$0.00	\$0.00	
Private (Leased Grazing)	AUY	10.0%		\$60.00 \$60.00	\$6,372	\$2,655	\$18.21	\$0.00 \$7.59	
Salt & Mineral	TON	4.00		\$178	\$948	\$711	\$2.71	\$2.03	
Protein Supplement	TON	5.50		\$338	\$2,475	\$1,856	\$7.07	\$5.30	
Other		0.00		\$0	\$0	\$0	\$0.00	\$0.00	
			SUBTOTAL FEE		\$19,523	\$14,125	\$55.78	\$40.36	
OTHER VARIABLE COSTS				LOW PRICE	HIGH COST	LOW COST	VALUE PER C HIGH	COW LOW	
Vet and Medicine					\$2,000	\$1,000	\$5.71	\$2.86	
Hired Labor					\$2,000	\$1,000	\$5.71	\$2.86	
Operating Costs—Equipmen	t & Machinerv				\$1,500	\$500	\$4.29	\$1.43	
Operating Costs—Vehicles	,,				\$5,000	\$2,500	\$14.29	\$7.14	
Ranch Maintenance					\$3,100	\$2,100	\$8.86	\$6.00	
Marketing Costs ³			\$25.00	\$15.00					
-			\$25.00	\$15.00	\$6,200	\$3,720	\$17.71	\$10.63	
Other		SUBTOTA	L OTHER VARIABI	LE COSTS	\$1,500 \$21,300	\$500 \$11,320	\$4.29 \$60.86	\$1.43 \$32.34	
. INTEREST ON VARIABLE COST									
Sum of Variable Costs X Mor	ths Borrowed	X Interest Rat	e per Month		40 Fa/				
Annual Interest Rate					10.5%				
Number of Months Borrowed	1				8		VALUE PER C HIGH	LOW	
			INTERES	ST COSTS	\$2,858	\$1,781	\$8.16	\$5.09	
			TOTAL VARIABI		\$43,680	\$27,226	\$124.80	\$77.79	
		RETURNS	S ABOVE VARIABI		\$52,429	\$41,756	\$149.80	\$119.30	
		KETOKIK,		LL 00010	ψυΖ,4Ζυ	ψ+1,750	ψ143.00	ψ113.50	
WNERSHIP COSTS Annual Capital Recovery ⁴ (A	t Replacement	Value): Repres	sents 65% Asset O	wnershin ⁵ 35	0%			~	
. CASH COSTS					HIGH	LOW	VALUE PER C HIGH	LOW	NEW VALU
Taxes & Insurance					\$5,242	\$3,408	\$14.98	\$9.74	
Overhead					\$2,500	\$1,625	\$7.14	\$4.64	
			Total F	ixed Cash	\$7,742	\$5,033	\$22.12	\$14.38	
NON CASH COSTS Purchased Livestock					\$9,151	\$5,948	\$26.14	\$16.99	
Machinery & Equipment					\$6,745	\$4,384	\$19.27	\$12.53	
Housing & Improvements					\$26,650	\$17,323	\$76.14	\$49.49	
Interest on Retained Livestor	c. k ⁶				\$19,210	\$12,486	\$54.88	\$35.67	
Management & Operation La	por (6% of gros	ss returns)			\$3,139	\$2,500	\$8.97	\$7.14	
		TOTAL FIXE	Total Fixed ED COSTS Cash &		\$64,894 \$72,636	\$42,641 \$47,674	\$185.41 \$207.53	\$121.83 \$136.21	
	τοται γιγ		STS AND VARIABI		\$51,423	\$32,259	\$146.92	\$92.17	
			STS AND VARIABI		\$116,317	\$74,900	\$332.33	\$214.00	
	101/								
			BOVE TOTAL CAS		\$44,568	\$36,638	\$127.34	\$104.68	
		RETU	JRNS ABOVE TOT	AL CUSIS	(\$20,326)	(\$6,003)	(\$58.07)	(\$17.15)	
REAKEVEN CALCULATIONS									
		ша							

		HIGH F	RICES			LOW P	RICES	
	HIGH VARIABLE COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	E LOW TOTAL COSTS	HIGH VARIABL COSTS	E HIGH TOTAL COSTS	LOW VARIABLE COSTS	LOW TOTAL COSTS
Required Avg. Calf Prices Cash Cost (cwt)	\$35.66	\$41.98	\$22.23	\$26.33	\$35.66	\$41.98	\$22.23	\$26.33
Required Avg. Calf Prices Total Costs (cwt)	\$35.66	\$94.96	\$22.23	\$61.15	\$35.66	\$94.96	\$22.23	\$61.15

1) Calf crop is defined as the actual number of calves sold divided by the total number of cows (assumption being all cows are exposed).

2) Prices represent a nineteen-year Arizona average price received +/- 1 Standard Deviation. Data from Cattle Fax report for Arizona feeder cattle cash prices.

3) Marketing prices include commissions, brand inspections, beef council, yardage, feed, and insurance.

4) Annual capital recovery is the method of calculating depreciation and interest recommended by the Commodity Costs and Returns Estimation Handbook.

5) The 35% reduction in asset values which represent a mix of new and used machinery.

6) Interest on average investment.

Number 100 525	r Land Values Acres of private land AU Values ¹	Price per Unit \$350 \$3,000	10-Year Avg.² Rate of Return 3.9% 3.9% Sub Total	Purchase Price \$35,000 \$1,575,000 \$1,610,000	Salvage/Cull Value \$35,000 \$1,575,000	Useful Life	Livestock Share	Annual Taxes & Insurance \$806.40	Annual Capital Recovery
Number	r Buildings, Improvements	ents			Salvage				
10	Miles of pipeline	\$1,200	3.9%	\$12,000	\$1,200	25	100	\$106	\$731
0	Wells	\$12,300	3.9%	\$24,600	\$2,460	25	100	\$216	\$1,498
9	Windmills	\$20,000	3.9%	\$120,000	\$12,000	10	100	\$1,056	\$13,717
8	Dirt Tanks	\$1,500	3.9%	\$12,000	\$1,200	10	100	\$106	\$1,372
30	Miles of Fence	\$3,500	3.9%	\$105,000	\$10,500	25	100	\$924	\$6,395
ю	Corrals/Working Facilities	\$7,000	3.9%	\$21,000	\$2,100	30	100	\$185	\$1,162
0	Barns & Shops	\$16,000	3.9%	\$32,000	\$2.880	30	100	\$282	\$1,776
			Sub Total	\$326,600				\$3,680	\$26,650
Number	r Machinery & Vehicles	s	Interest Rate ³		Salvage				
-	3/4 ton pickup 4WDs	\$23,700	10.0%	\$23,700	\$4,740	7	50	\$104	\$2,184
-	Dozer/Tractors	\$10,000	10.0%	\$10,000	\$2,000	7	100	\$88	\$1,843
2	Gooseneck trailers	\$3,500	10.0%	\$7,000	\$1,400	7	100	\$62	\$1,290
-	Horse tack	\$5,000	10.0%	\$5,000	\$1,000	10	100	\$44	\$751
-	Misc. equipment	\$4,500	10.0%	\$4,500	\$900	10	100	\$40	\$676
			Sub Total	\$50,200				\$337	\$6,745
Head	Purchased Livestock		Interest Rate ⁴		Cull				
5	Horses	\$2,500	8.0%	\$12,500	\$4,750	10	100	\$110	\$1,535
18	Bulls	\$2,000	8.0%	\$35,000	\$13,300	4	100	\$308	\$7,616
28	Total AUYs								
			Sub Total	\$47,500				\$418	\$9,151
Head	Retained Livestock				Cull	Interes	Interest on Investment	nent	
350	Cows	\$750	8.0%	\$262,500	\$99,750	\$16,560			
70	Replacement Heifers	\$600	8.0%	\$42,000	\$15,960	\$2,650			
403	Total AUYs								
			Sub Total	\$304,500	\$115,710	\$19,210			
			Total	\$2,338,800				\$5,242	\$42,546
1) AU Numbe 2) The interes	 AU Numbers represent 1.35 times the total numbers of cows. This number should not be compared to the AUY number on the budget page. The interest rate of 3.9% used to calculate the capital recovery cost is the USDA-ERS's ten year average long-run rate of return to production assets for Arizona. 	ers of cows. This n bital recovery cost	umber should not be compare is the USDA-ERS's ten year a	d to the AUY numb verage long-run rat	er on the budget page. e of return to productior	n assets for Ari	zona.		
 For intermi The eight p 	 For intermediate assets an interest rate of 2% above prime is used. The eight percent reflects a typical return on a low-risk investment (30 YR Treasury Bond) 	we prime is used. -risk investment (3	30 YR Treasury Bond)						

Southeastern Region — Ranch Investments

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